

# Mapping the Future of the Adirondack Park

Discussion with the APA

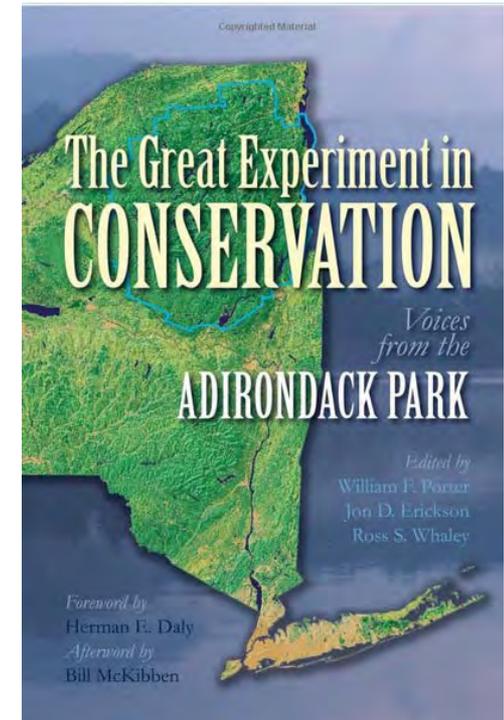
August 16, 2012

Jim Herman and Dave Mason

# Who Are You Guys?

- Dave Mason and Jim Herman
  - We built a business on this methodology, using it in corporations and governments worldwide; we sold it and moved to Keene
  - We are not members of any of the usual ADK groups. We are not being paid to do this; in fact we are paying most of the expenses (like printing, food for workshops, etc.) ourselves
    - This is not an official study or survey – a grassroots effort
- Why are you doing this?
  - We think the conversations about the future of the Park have been stuck in a narrow rut
  - We've had great experiences with this methodology in difficult situations and we thought it could help here
- Getting to a shared sense of direction is our agenda  
The process appears to be helping

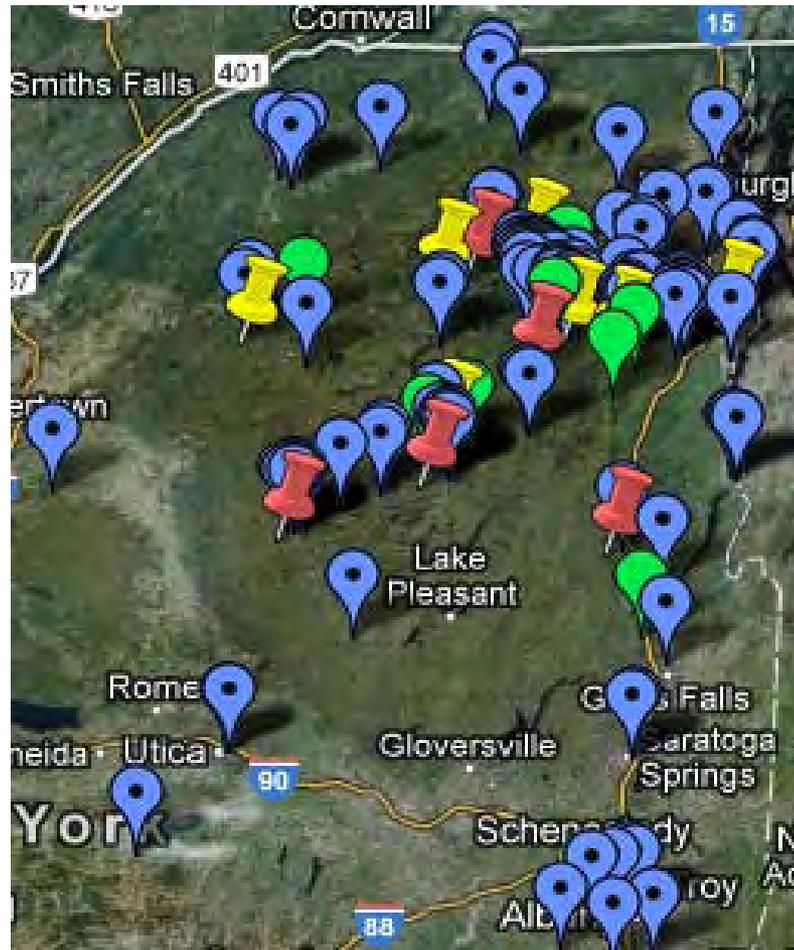
# Project Summary



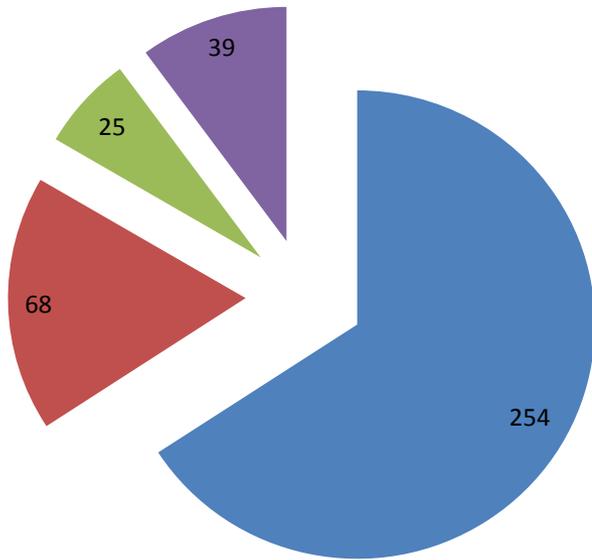
- The main ideas for this project came to us after reading this book
- We sketched a couple of endstates based on the book and then started circulating them
- The Common Ground Alliance agreed to sponsor the project, which kicked off at their annual forum in July 2011
  - 120 people were introduced to the scenarios and 90 of them said they would participate in workshops
- We presented the final results at the CGA forum in July 2012

# Project Summary

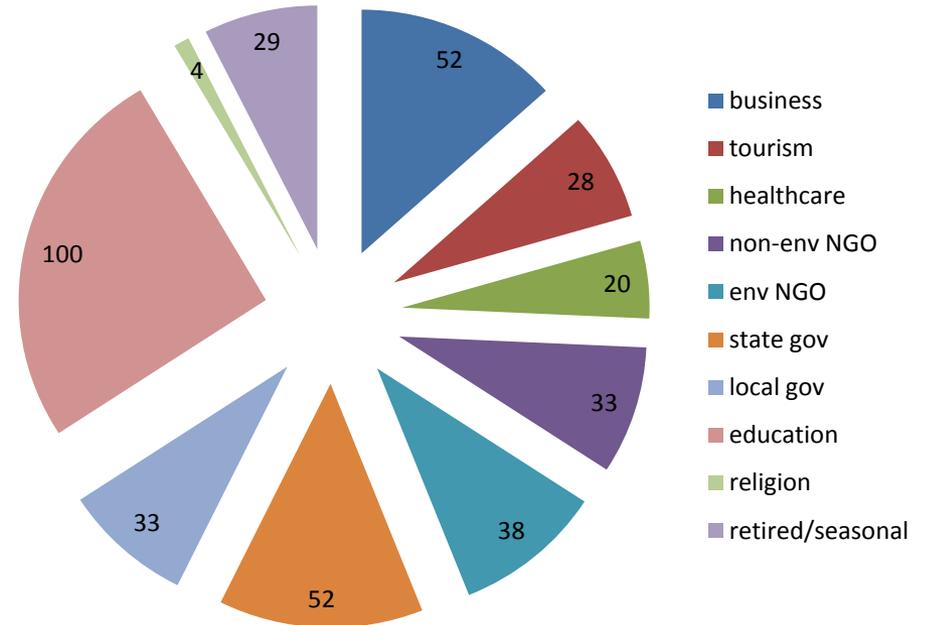
- 120 interviews
- Five 2-day workshops (red) w/170 participants (blue)
- 8 short workshops w/214 participants (yellow)  
(NYC is not shown on the map)
- Green: 9 talks (680) people)



# Who Participated



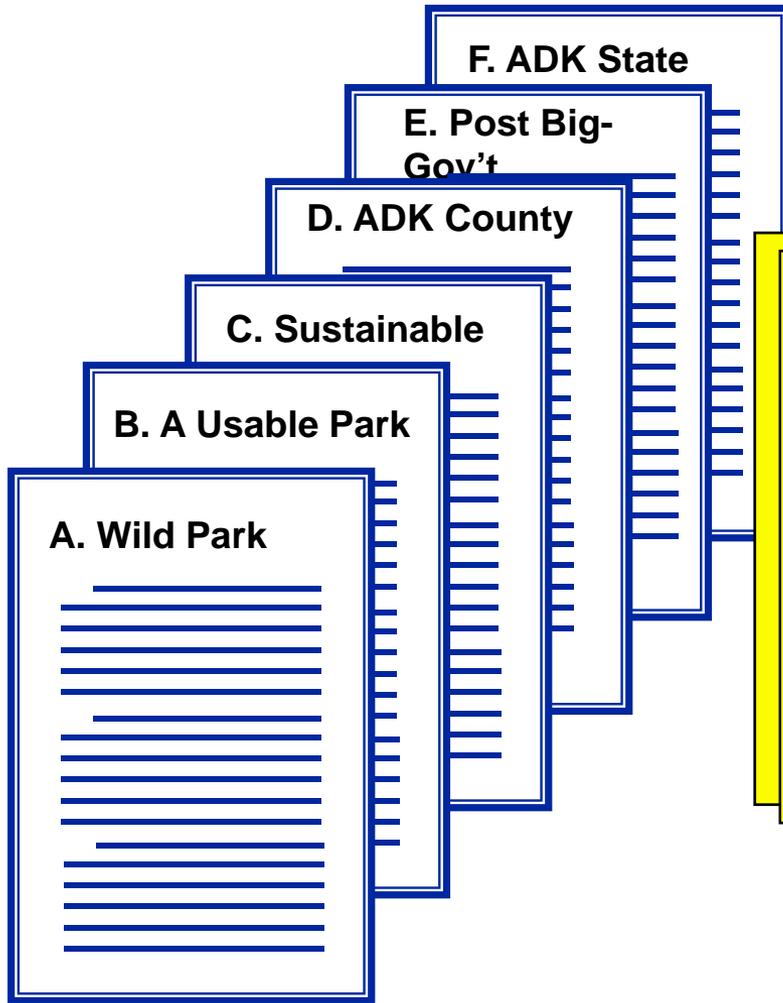
■ residents  
■ part time  
■ seasonal  
■ non-residents



■ business  
■ tourism  
■ healthcare  
■ non-env NGO  
■ env NGO  
■ state gov  
■ local gov  
■ education  
■ religion  
■ retired/seasonal

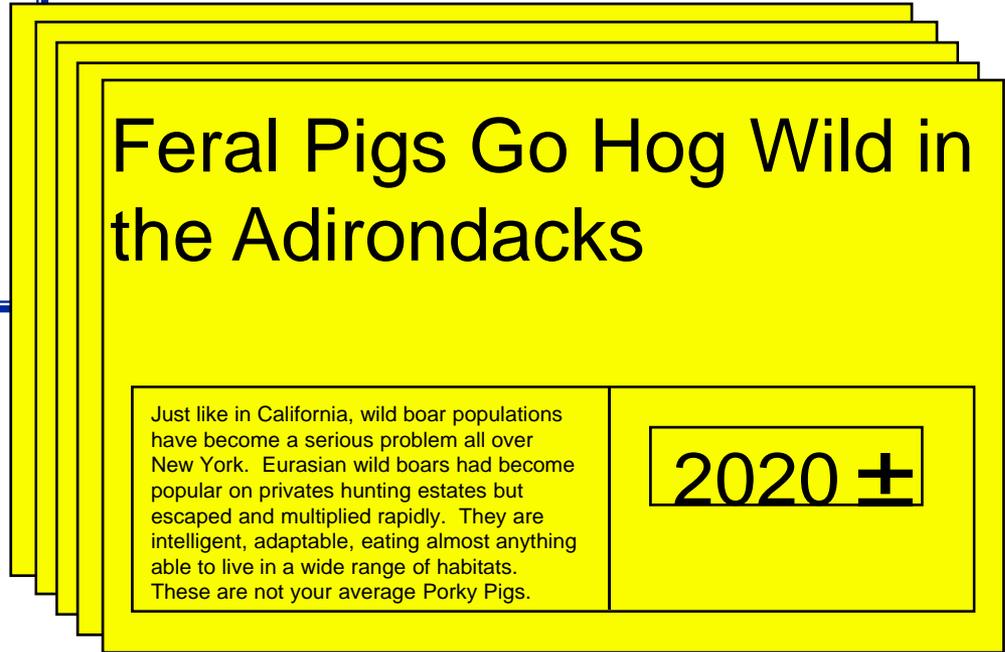
- Education had the highest participation which includes students, teachers and university level people

# We Write Scenario Building Kits



**Endstates**

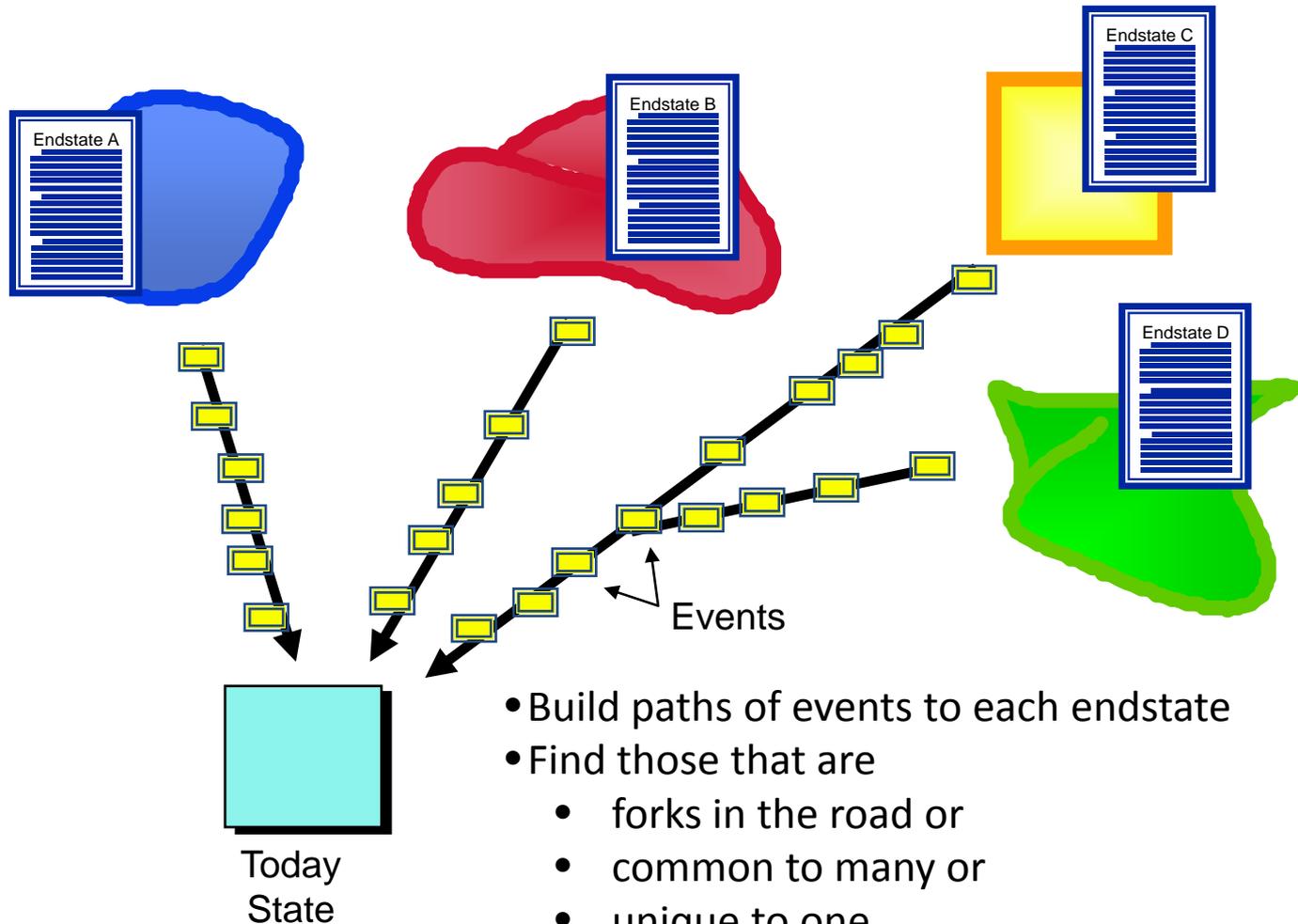
120 Interviews plus various books, articles and research



**Events**

# Mapping the Scenarios

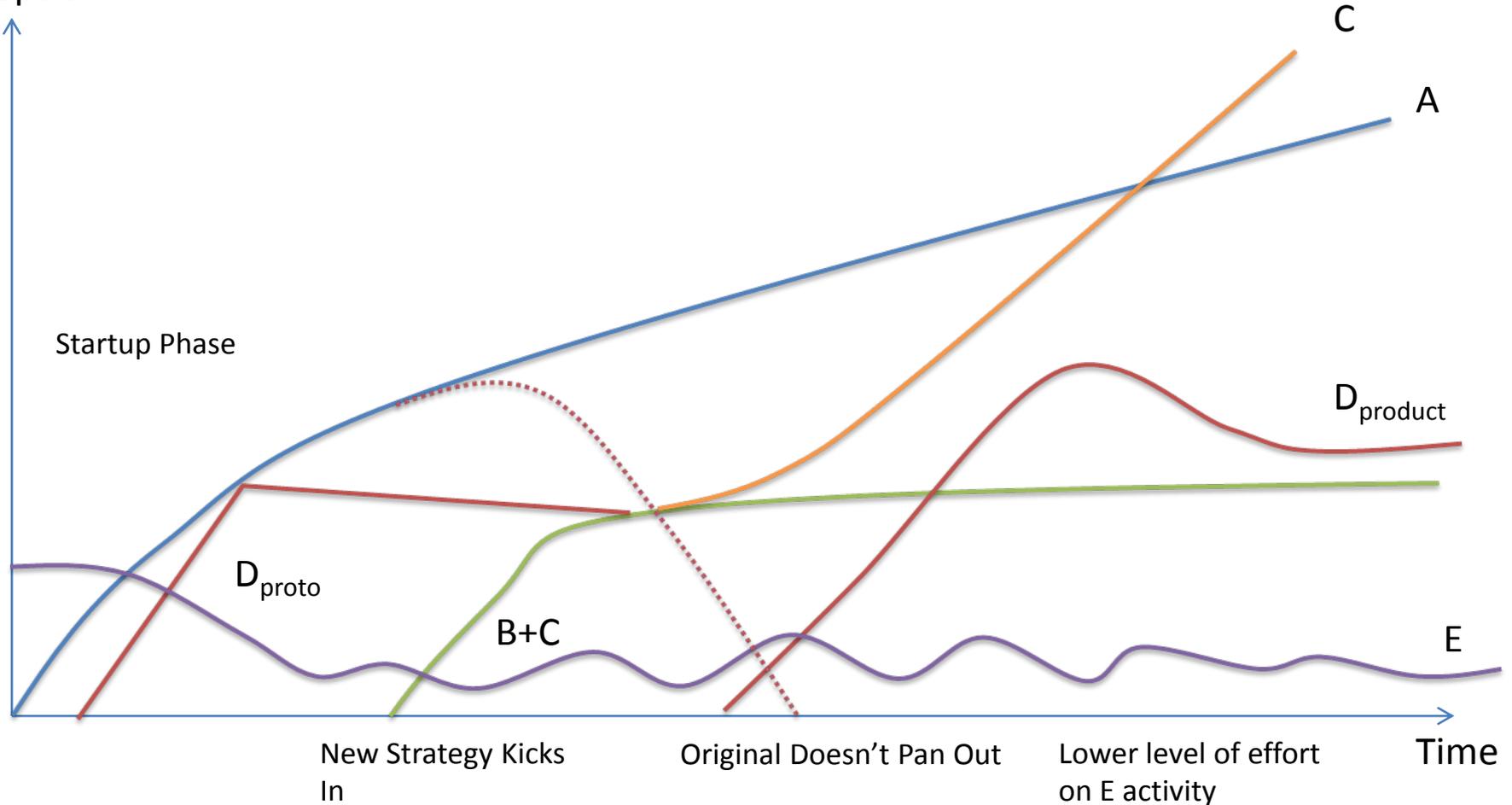
What does it take to get to the future you want?



# How the Scenarios Fit Together over Time

## Sometimes Diverging, Sometimes Converging

Activity and/or Adoption



# The Endstates

- 2037 A: Wild Park
- 2037 B: A Usable Park
- 2037 C: The Sustainable Life
- 2037 D: Adirondack County
- 2037 E: Post “Big Government” Solutions
- 2037 F: Adirondack State Forest

# F: The Adirondack State Forest 2037

- **External threats** including climate change, invasive species and mercury deposition overwhelmed the Park from all sides.
- Meanwhile, **healthcare and pension costs** have eaten up government budgets and buried businesses and families.
- The economy of the interior the Park has imploded. **Poverty** has deepened. Much of it is not a pretty place to visit.
- **NYS demographics shift** toward non-white, urban, who are just not motivated by a 19<sup>th</sup> century ideal of uplifting wilderness.
- The low tax, less govt movement has cut govt spending, with reduced funding for enforcement of regulations
- Government employment has been drastically cut
- A constitutional amendment **redefines the non-wilderness half of the Forest Preserve as a State Forest**, with multiple uses, including sustainable forest harvesting. Towns share in the income but receive no taxes on the State Forest lands.
- The wilderness lands remain Forest Preserve

# What We've Learned about F

- To most people this outcome would signal that the Great Experiment has failed
- But to many, that doesn't mean that the outcome is totally bad
- This smaller core wild park surrounded by a lot of working forest surrounded by bigger settlements is a good model ecologically and economically
  - It's a lot like what Lawrence Rockefeller once proposed
- We should worry about whether the next generation of New York State citizens will want to enjoy or support the Park
  - Programs of marketing, outreach, education, school exchange should have high priority
- We need not play victims of external threats and macro-economic swings, we can have a better future than this one

# E: Post “Big Government” Solutions

- The Park is too big and diverse for a single approach. Town and village leaders make a **variety of different bets** on economic development. Many succeed, but **some fail**.
- Self-reliance, citizen initiatives, private investment and professional local government characterize successful Towns
- **Gaps widen** between areas with better infrastructure (like broadband and health care) and the poorer towns.
- Edges of the Park have grown much faster than other rural areas of NYS (e.g., Global Foundries, Ft Drum)
- Other towns capitalize on recreational or educational assets
- The most **common theme is to leverage the Park as an asset** and use balanced regulation to preserve that advantage.
- Land owners and town govts spend to combat invasives and clean up septic systems to protect their land values
- **Bottoms-up**, opportunistic initiatives with pragmatic, can-do attitudes prevail, not top-down grand solutions.

# What We've Learned about E

- This endstate is always less desirable than D, the consolidation one, even in AATV
- Viewed as what we get if we can't pull together more
  - Sustains the fragmentation few of us like; it limits our scale and increases coordination costs
  - Darwinian and competitive in an unhealthy way
- Private investment and citizen engagement are hallmarks of any successful scenario
- Some hamlets in the Park may fade away, NYS won't rescue them, but that's not the plan
- Success requires a bundle of assets: health care, broadband, cell service, engaged resident and summer communities, leverage of unique local features

# A: Wild Park 2037

- **Article XIV** remains the foundation of the Park
- **Preserving the wild, open space, experience** is the main mission of the APA and especially DEC, with **economic and even ecosystem health secondary; it's not about balance**
- A hands-off approach to the Forest Preserve, even in the face of invasives and climate change stresses
- The Forest Preserve is larger and more contiguous. Private land use regulation is tighter
- There has been no **increase in visitors or resident population** – it remains pretty much the same as 2012
- Stream-side farmers, waterfront owners and road crews have voluntarily moved to better protect lakes and streams.
- The Park is a **major research center** for impacts of climate change, acid rain and invasives.
- The Park's **communities suffer the same problems as other northern forest regions**, but the Park is not the cause of them.

# What we Learned about A

- Early on we tried an extreme version of A, but hardly anyone wanted to defend it, so we tamed it down, some say too tame
- This endstate is slightly more favored by people who don't live here than those who do
  - But that doesn't mean that residents don't like the Park, or that seasonal residents don't value the communities
- Most people think this experiment IS about balance: wilderness conservation intermingled with sustainable use of private land for communities: our distinguishing feature
  - Either would be hard, together they're a challenge
  - Downstream from the big mid-west polluters and a few hours drive from the biggest airports and cities in the east
- A is a debate about the Forest Preserve, so it is incomplete with respect to the whole Park

# D: Adirondack County 2037

- The Blue Line has been declared a single county and major State Agencies have aligned to it, creating economies of scale and **more efficient government** throughout the Park.
  - Driven by outrage at the obvious overlap, fragmentation and duplication of so much government for so few people
- Resulted in **Park-wide identity** and a voice that can be heard in Albany. Less competition town vs. town and more cooperation.
- Privatization of recreational facilities and services like road maintenance and health care, shifting jobs into private sector.
- **School system consolidation** allows specialization and sharing
- Smarter government that uses information technology better and puts more emphasis on **integrated planning**.
- Standardization and simplification of processes make things easier for businesses and citizens.
- The Forest Preserve has been consolidated and rationalized through numerous land swaps.

# What We've Learned about D

- Every meeting ranked this more desirable than E, our fragmented approach to government
  - Surprising enthusiasm for more centralized government services
- Classic example of a desirable outcome that is considered impossible to achieve
- Aside from the county idea, much of the endstate is considered attainable over 25 years
  - The tax cap will force towns, schools and counties to find ways to do things more efficiently
  - Computer and network improvements will make some centralization easier
- Forest Preserve consolidation through land swaps gets strong support across the board
- Planning for the Forest Preserve and private land in larger blocks (complexes) is a good next step; easement lands should be included
- Outsourcing government assets as a strategy for improving efficiency has mixed support

# B: A Usable Park 2037

- Recreational **tourism** and meeting the needs of baby boom **retirees** are the two big engines of economic growth
- The Park is a **world-class** destination attracting nearby and international travelers
- The wild areas of the Park have become more wild and the already developed areas, in and near hamlets, more developed
- An integrated **recreation plan** spreads out different users across 4 seasons and the entire Park. More Indoor attractions.
- There has been a major **increase in visitor services** that people pay for, creating income for residents
- ADK-branded recreational equipment manufacturing
- Active retiring boomers move into their vacation homes in areas with best access to **health care**, internet, cell phones, arts and other amenities. New CCRs in the Park.
- Government employment has dropped considerably but the private sector more than filled the gap.

# What We've Learned about B

- This endstate speaks to the unique advantages of the region
- It's what we are doing already, only we will be doing it better
- There is hope (and some evidence) that we can benefit from working regionally, in a more integrated and cooperative manner
  - Partnerships including DEC, local gov't, NGOs, and citizen groups
- Tourism builds support for the Park's future in a new generation and new, more diverse visitor segments
  - Upgrading our visitor offerings is essential: places to stay, eat, shop
- The active retired can be great assets to communities
  - Health care and services for the aging are not where they need to be
- The impact of climate change on our outdoor winter sports economy is a real issue that needs a strategy
- Sustainable tourism means limiting use of the Forest Preserve
  - Don't degrade the experience for the next person, or next generation

# C: The Sustainable Life 2037

- People of all ages move here as a quality of life decision, attracted to the hamlet life, small schools, the arts scene and a shared set of community and environmental values
- Widespread **broadband enables new jobs**
- **Biomass heating** systems are widespread, especially for large buildings, keeping energy dollars in the region.
- Many **renewable energy** sources: community solar farms, retrofitted old dams, home-scale wind, and private solar
- The **local food industry** has scaled up and regional coops are in place for meat processing, marketing and distribution.
- Land use regs encourage clustering in hamlets and permit community-scale renewable energy solutions.
- **Science based management** of the forest, even the Forest Preserve, helps it to adapt to climate change and invasive species threats

# What We've Learned about C

- Has wide support and particularly appeals to young people
- C responds to climate change, aligning us with the State's goal to make renewable energy 30% of the State's energy supply by 2015
- Localization of the energy and food sectors adds local jobs w/o growing the whole economy much
- It links to the old self-reliant culture and traditional sectors such as agriculture, forest products and guiding, caretaking
  - But updated to be more sustainable and diverse
- But it is also welcoming of new people and technology
  - Net-based jobs, knowledge economy entrepreneurs
  - The Capitol region is becoming a major new high-tech center and the Park can ride its coat tails
- A diverse economy, primarily based on smaller businesses, that tries to avoid a few large employers

# Rank The Endstates

Rank order endstates A thru F from most desirable(= position 1) to least(=6)

	<b>Desirability</b>
1 Most	
2	
3	
4	
5	
6 Least	

Rank order endstates A thru F from most attainable (= position 1) to least(=6)

	<b>Attainability</b>
1 Most	
2	
3	
4	
5	
6 Least	

- Use each endstate letter once in one of the six boxes in the column
- Fill in every box with a letter; start with the one you find most desirable, then the least and then fill in the middle; repeat for attainability
- Do this now, individually, and give it to us before the break

# EXAMPLE

Most

	<b>Desirability</b>
1	A
2	B
3	C
4	D
5	E
6	F

Least

Most

	<b>Attainable</b>
1	F
2	E
3	D
4	C
5	B
6	A

Least

No ties, no endstates should be left out

# All Workshops Ranking Results

	CGA 2011	Paul Smiths(F)	Chester town(F)	AATV Presentation	Keene Valley(H)	Old Forge(F)	New York City(H)	Paul Smiths Class(H)	Lake Placid(F)	Whallonsburg(H)	Adk Community Trust(H)	Clifton-Fine(H)	Saranac Lake (H)	Blue Mountain Lake(F)	Long Lake Young People (H)	All Rankings
<b>Desirability</b>																
1	C 84	C 87	C 85	C 85	C 87	C 90	C 82	C 85	C 84	C 93	C 90	C 91	C 90	C 89	C 98	C 87
2	D 57	D 65	B 70	B 83	B 66	B 77	B 73	A 67	B 69	B 65	B 66	B 81	B 66	B 82	D 64	B 64
3	B 56	B 59	D 54	D 55	D 53	D 52	A 63	B 45	D 58	D 50	D 61	D 44	D 56	A 50	B 44	D 54
4	E 44	E 47	E 54	E 45	A 51	E 47	D 52	D 41	A 48	A 50	A 58	E 38	A 48	D 48	A 44	A 45
5	A 39	A 40	A 35	F 18	E 38	A 32	E 28	E 32	E 23	E 30	E 19	A 26	E 26	E 24	E 32	E 37
6	F 19	F 2	F 1	A 14	F 5	F 2	F 3	F 31	F 18	F 11	F 6	F 21	F 13	F 7	F 18	F 13
<b>Attainability</b>																
1	C 74	C 82	E 77	C 92	B 66	B 78	E 73	C 61	B 82	C 71	C 73	B 70	B 81	B 74	E 73	C 69
2	E 71	B 61	B 76	B 68	C 59	C 77	C 60	B 55	C 71	B 57	B 66	C 65	C 59	C 69	F 68	B 67
3	B 64	E 58	C 70	E 40	E 59	E 61	F 52	A 55	E 62	E 57	A 45	E 52	E 50	E 64	B 60	E 63
4	D 34	A 39	A 32	D 38	A 54	A 31	B 51	E 52	A 38	F 45	E 44	A 51	A 44	A 39	C 48	A 38
5	F 32	D 33	F 32	F 32	F 36	D 30	A 40	F 40	F 33	A 40	F 37	F 38	F 34	F 28	D 26	F 35
6	A 26	F 27	D 14	A 29	D 27	F 22	D 24	D 38	D 13	D 30	D 34	D 24	D 31	D 25	A 25	D 27
<b>N=</b>	119	33	31	13	29	35	24	43	36	21	23	27	27	34	20	515

# Getting From Here to There

- The events selected most often in the workshops provide a good outline of a plan
- Additional work was done at the CGA Forum on July 18 to develop next steps on:
  - Local Food
  - Shared Transportation
  - Attracting Retirees
  - Small Business Generation
  - Branding and Promotion
  - Government Services Consolidation
  - Water Quality Protection
  - Constitutional Amendments
  - Education

# Positive Common Events

+A-	+B-	+C-	+D-	+E-	+F-	#Vs	Cer%	Year	Title	
	5	5	4	4		3	21	52%	5 Main Street Revitalization Grants Improve Hamlet and Village Attractiveness	
3	1	5	1	4	5		19	35%	15 Biomass Energy Is a Major Source of New Jobs in the Park	
1		2	5	5	5		18	44%	10 Counties Set Up Shared "Back Office" Operations for Towns ★	
5	1	1	3	2	1	1	3	17	53%	15 New Stricter Water Quality Regulations Implemented
	2	4	2	3	5		1	17	11%	5 Major Promotion Campaign for Jobs, Entrepreneurs and Net-Workers
4	3	2	4	2		1	16	-5%	10 Constitutional Amendment Enables Land Swaps to Consolidate the Forest Preserve	
2	3	3	3	5			16	83%	5 More Citizen-Sponsored Initiatives in the Park	
1		1	5	4	5		16	35%	10 Towns Merge Highway Departments ★	
4	3		5	1	3		16	-10%	10 Governor Issues an Exec Order for State Agencies to Treat the Park as a Single Region ★	
3	1	3	3	3	2		1	16	61%	5 Boomers Retire to Their Vacation Homes
1	4	4	2	4		1	16	52%	10 Broadband Brings More Mid-Career Families into the Park	
2	1	4	5	1	3		16	39%	10 Ecotourism and Agritourism are Fast Growing Sectors	
4	1	1	1		4	5	16	-29%	10 Assessed Value of State Land Increased by Addition of Value for Ecosystem Services	
1		2	4	4		5	16	68%	5 Smaller School Districts Sharing Admin Functions ★	
	4	4	3	3		1	15	62%	10 State Economic Policies Better Support Smaller Scale Business and Agriculture	
	5	3	2	5			15	43%	10 More Community-Based Retirement Facilities Open	
1	1	4	2	2	4		1	15	9%	5 Amendment Creates Community Land Bank to Facilitate Small Projects
1	1	4		4		5	15	49%	5 Global Foundries Project Brings Large Numbers of New Visitors and Residents	
2	5	3	4		1		15	-3%	10 Park-Wide Recreation Plan Published and Adopted	
2	2	4	2	2		3	15	43%	5 Broadband Operational in Most of Hamilton County	

- The events selected regularly in the scenarios: steps on the way to a better future

# Negative Common Events

+A-	+B-	+C-	+D-	+E-	+F-	#Vs	Cer%	Year	Title		
1		5	4	4	3	1	5	23	-29%	10	Private Sector Shrinkage in the Park's Interior is Leading to a Decline in Visitors
		4	5	3	1	2	5	20	47%	10	Number of Poor in the Park Grow as Government and Private Jobs Disappear
	2	3	5	5		1	4	20	40%	10	3 Key Invasive Species Become Pervasive in the Park
	4	4	3	2		1	5	19	-35%	10	Rampant Disregard for APA and DEC Rules
1	1	5	4	2		1	5	19	74%	10	Regular Severe Weather Events Stress The Park
		3	1	2	3	2	2	18	65%	10	Many ADK Towns Implement Paid EMTs for Daytime Shifts
1	2	3	2	3	1	2	4	18	-72%	15	Largely Empty Interior Zones Declared ADK State Park
	2	4	4	2	1	1	4	18	-8%	15	Feral Swine Go Hog Wild in the Adirondacks
1		5	4	3		1	4	18	39%	10	Three Consecutive "No Snow" Winters Close Many Winter Recreation Businesses
1	1	4	3	2			4	15	-1%	15	Many Native Species Begin to Disappear from Park

- The events that we don't want to have happen and that lead to the negative scenarios of E and F
- In some cases, we think they are going to happen to us (e.g., more severe weather) and we need to prepare better for them

# Mixed Common Events

+A-	+B-	+C-	+D-	+E-	+F-	#Vs	Cer%	Year	Title				
4	1	1	1	1	3	4	1	5	21	-3%	5	Many Government Owned Recreational Assets are Privatized	
3		3		3		2	2	4	17	-21%	5	Congress Eliminates Mortgage Interest Deduction on Second Homes	
4		1		1		1	1	4	4	15	0%	15	State Starts New Round of Forest Preserve Acquisitions

- These events are more mixed in how scenario teams reacted and there is no consensus on them

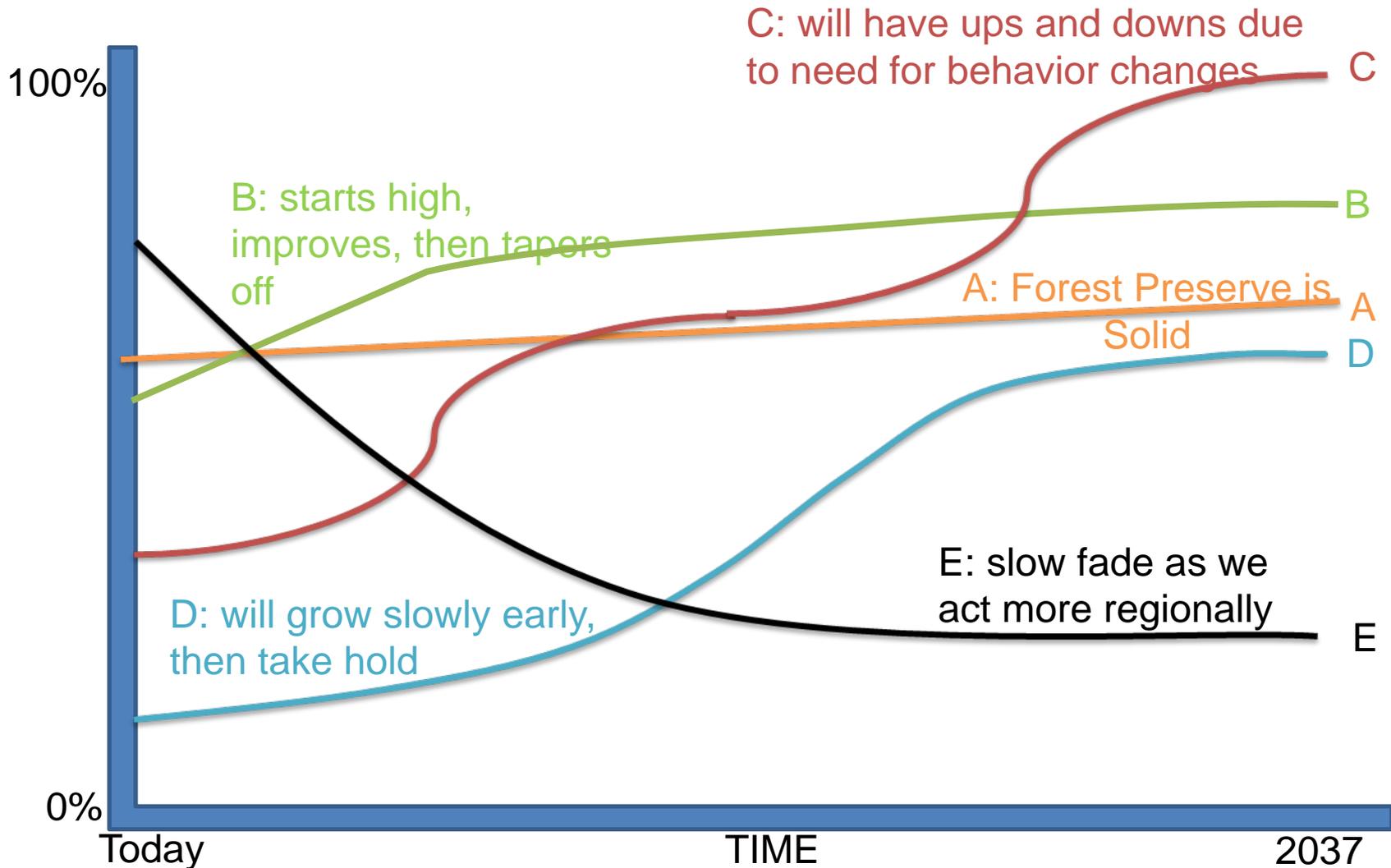
# Emerging Strategy

- C+B: the core future of the Park. Done properly, they are not in conflict; they are doable and underway
  - These share many features: broadband, health care, transportation, etc
  - These work both locally and regionally
  - Either C or B alone seems too fragile a bet on the future
- A: The Forest Preserve is the region's foundation
  - Regulatory tweaks for the FP (e.g. Utility Land Bank, SLMP review)
  - Time to consider a program of land swaps to make it more contiguous
  - Science based forest management, not completely hands-off
- D: Many see value in a more coherent sense of a Park
  - Trust = Consolidation = Much less government
  - A special region, with special needs, seeking a stronger identity
  - State funding is more likely on a regional level so look for projects that span community boundaries like watersheds, wilderness recreation complexes, health care regions
  - Incremental change, not a big jolt like a county or a Park Service

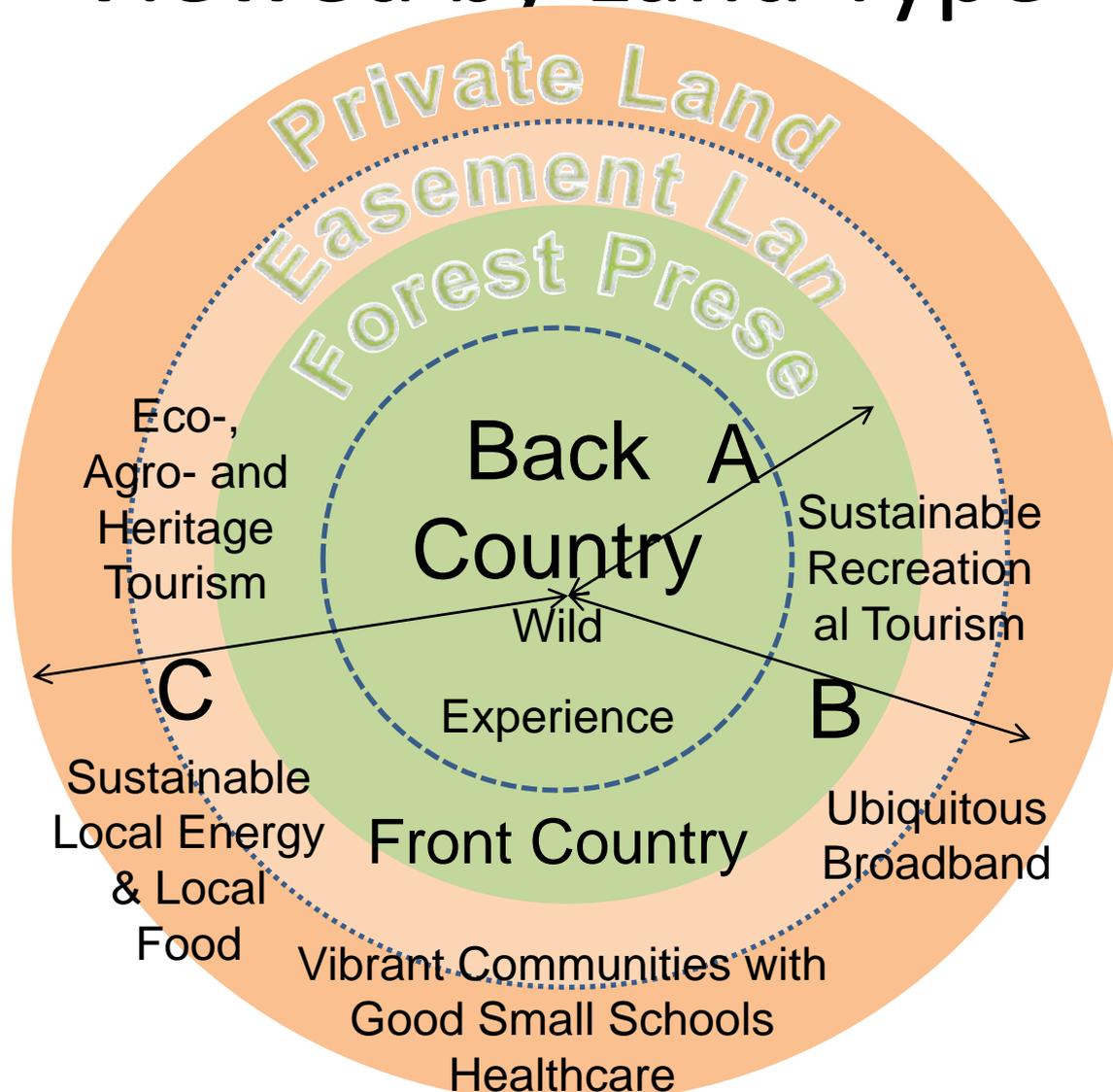
# Emerging Strategy -2

- E: Local initiatives are what works
  - Effective leaders and engaged citizens are great features
    - Squeaky wheels get more attention, it's true
  - Hamlets with weak services will slowly lose population and fade quietly
  - We can do better than this scenario of fragmentation
    - We have shown it with the large number of regional efforts underway

# Endstate Implementation Over Time

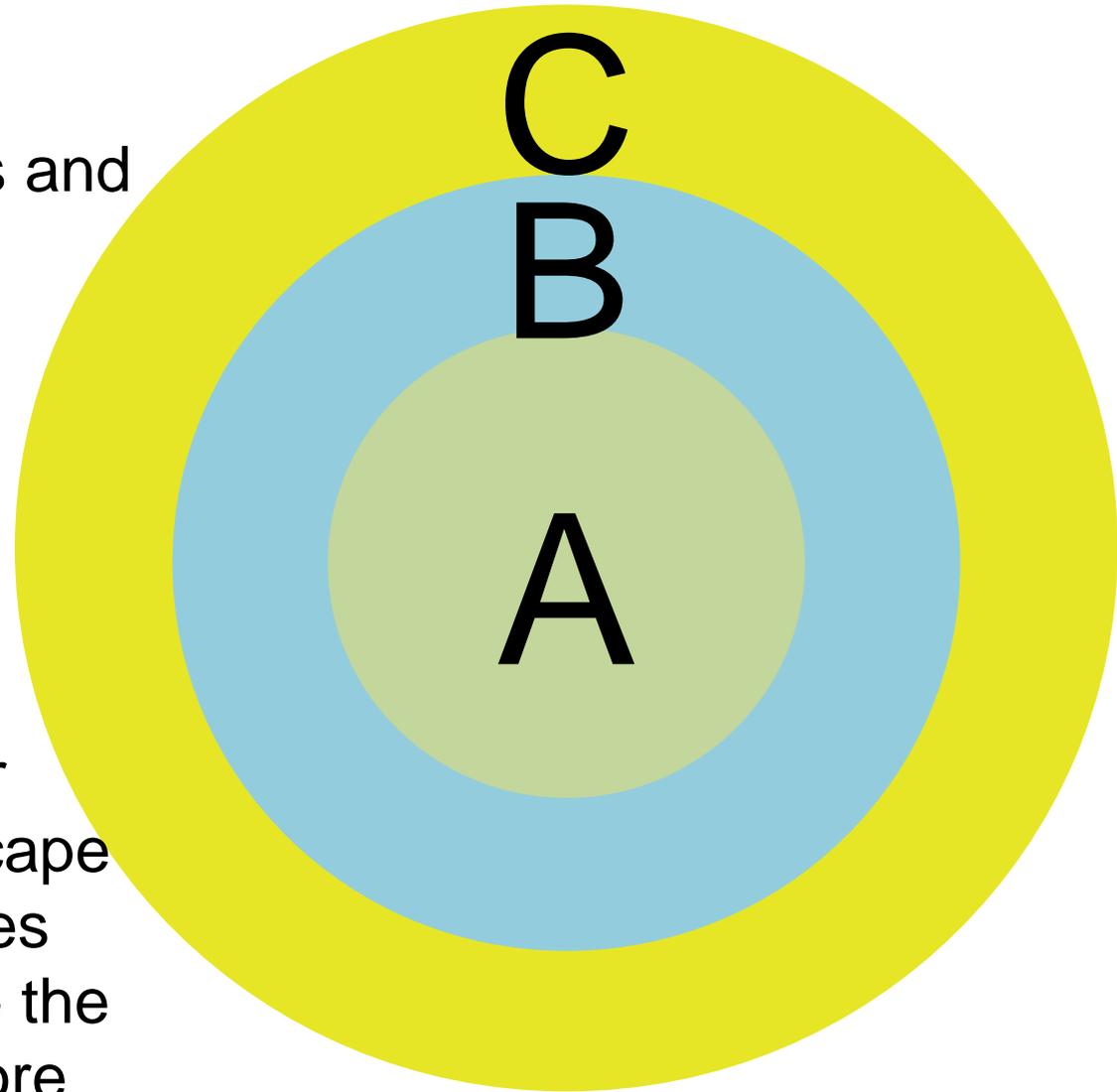


# Viewed by Land Type

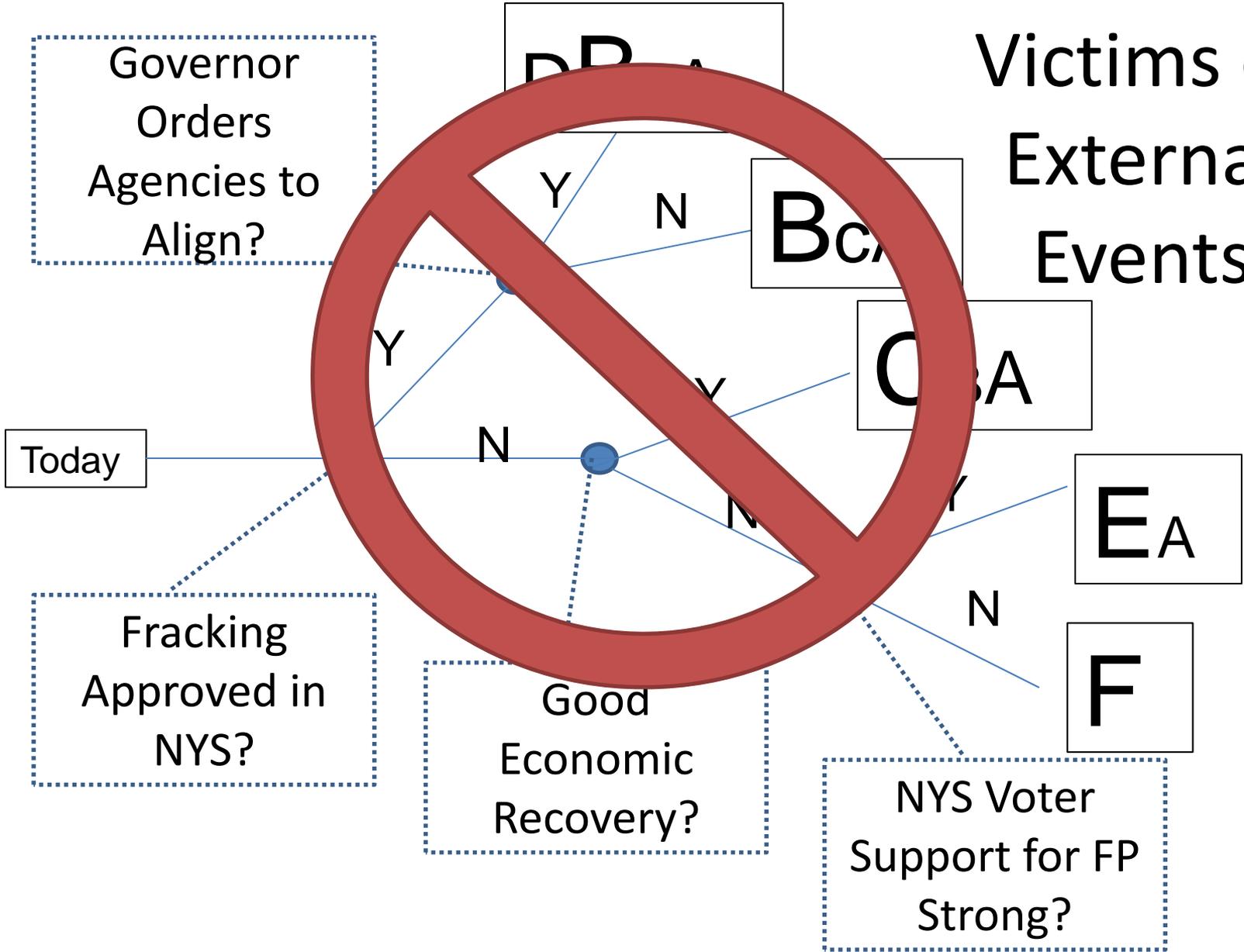


# Even Simpler

- C: healthy communities and a commitment to more sustainable lifestyle; sustainability principles put limits on the growth fostered by B
- B: draw more visitors, retirees and families to our Park to enjoy our wild lands, open landscape and diverse communities
- A: protect and enhance the Forest Preserve, our core resource and accomplishment



# Viewed as Victims of External Events



# The Vision Slides

# A Vision of Healthy Communities and Ecosystems in Balance

- Understanding of the interdependence of our economy and our environment takes hold
- The mixture of public and private land is our defining feature; it drives our diverse sustainable economy and increases our self-reliance
- Balanced, slightly more flexible, regulation preserves this unique landscape, while enhancing the overall health of our communities

# A Diverse, Local, Sustainable Economy

- Localize current spending within the Park by buying local food, energy, forest products, etc.
  - Reinforce the self-reliance that has traditionally been part of this region's character
  - Lower our use of fossil fuels and send less of our wealth outside the Park
  - Biomass and solar energy are a key part of this strategy
- Bring more dollars into the economy by expanding tourism
  - Grow eco-, agro- and heritage tourism
  - Diverse recreation activities, services and equipment for a much more diverse set of visitors
    - More international, more non-white
  - More “product” for visitors' spending
  - An integrated public/private recreation plan stitches together the whole Park experience

# A Diverse Local Economy – Cont.

- Build out broadband infrastructure to allow some people to work at jobs outside the Park, but live in our communities
  - Teleworkers and knowledge economy entrepreneurs
  - Leverage the region's colleges and the Albany region's high tech boom
- Use the forest and the land sustainably, avoiding over-harvesting or overuse for recreation
- Leverage unique historical, cultural and natural features to maintain the unique character and appeal of each area

# Stronger, Open, Communities

- We host more visitors who want to play in, and learn from, our protected landscapes
  - People who move here are usually visitors first
  - Hamlets that are more dynamic and welcoming of new comers succeed
- The hamlets are as big a draw as the Forest Preserve
  - Trails interconnect hamlets for hikers, bikers, snowmobilers, etc.
  - Living in the hamlets is cool again: walking, biking, knowing your neighbors
- Vibrant visual and performing arts scene networked across the Park
  - Attracts people to a community, is often the basis for revitalization and/or can be an economic driver/attraction
- Upgraded infrastructure: healthcare, broadband, water treatment
- Small, networked, high quality schools give students a strong understanding of this unique place
- Citizens are an engaged mix of full-time and part-time residents
- We attract young families and active retirees to settle here
  - Our regional commitment to sustainability is a draw, as is the Forest Preserve

# More Efficient, Rational, Government

- Strikes the right balance between centralization for efficiency and local responsiveness
- Works together across levels and functions
  - Towns share services or facilities where it makes sense, collaboration rather than competition town vs. town is more widespread
- Partners well with community groups and NGOs
- Uses modern technology well to overcome the large distances in the Park and be more data-centric
- Smart downsizing through increased collaboration, sharing of functions and elimination of overlap will proceed at all levels, forced by limits on tax revenues
- State regional agency structures are rationalized to reduce coordination costs

# Protect, Improve, the Forest Preserve

- We maintain strong protections for the Forest Preserve and private land
  - Regulation encourages clustering using mechanisms like Transferrable Development Rights
  - State and environmental NGOs purchase additional easements keeping land productive and preserving open space
- We manage the Forest Preserve using science-based stewardship and protect it against the threats of climate change and invasives
- We address unintended constitutional limitations to help our communities
  - Utility land bank (e.g. under roadways), FP consolidation amendments
- We renew the State Land Master Plan
  - Use front-country and back-country concepts, planning for large wilderness complexes instead of small UMPs
  - Take easement lands into consideration
- Community groups, NGOs and lake owner associations and the State collaborate to protect water quality

# Big Themes

- Alignment: what we want is what we think we can do and, wow, what a nice position to start from!
- Citizen and private enterprise initiative is key
  - Evidenced by the momentum we are seeing
  - Public movement brings government along; government does not have to lead but it sure can help
- Trust is slowly being built, and that can enable unfreezing the status quo
  - For example, a SLMP update could happen

# There is Activity Already Underway

- NCREDC Council success means preferential access to funding . This plan is 100% aligned with NCREDC
  - NCREDC depends upon local initiatives – nothing happens without your proposals
- Broadband: The DANC trunk and ACTION telemed network are within months of completion. Planning work and funding streams are coming together for more projects.
- Movement on a Park-Wide public/private recreation plan: proposal to build a Park-wide recreation web portal, the idea of planning “complexes” like the Oswegatchie
- Home Grown Sustainability Plan: Ongoing effort will result in number of renewable energy project proposals for funding in the 2013-14 cycle
- Several schools are integrating the ADK Futures content into existing programs

# More Work Is Getting Organized

- The CGA water quality workgroup plans to meet again
- The CGA constitutional work group plans to meet again
- The CGA local food group wants to meet again
- The CGA promotion and branding group wants to meet again
- A one day workshop with 3 towns in Hamilton County to discuss government services
- Meeting about an ADK private investment fund
- Publicity: an article for ADK Journal of Environmental Studies. John Sheehan has volunteered to work with us to get articles in key publications like the NY Times, ADK Life, ADK Explorer, etc.

# Proposals at the Moment

- ADK Summit meetings of a variety of key topics: Healthcare, Science in the Park, Art in the Park, Education, and so on
- A number of NGOS and other groups are interested in having us present the findings and help them align relevant parts of the plan
  - ADK Land Owners Association
  - ADK Community Trust
  - Protect the ADKs
  - We have yet to talk with ADK Museum, WCS, TNC, ANCA, ADK Partnership
- Presentations to and dialogue with local government groups including: Essex County Board, LGRB, AATV
- Presentation to ADK Working Group of 3 REDCs that include parts of the Park
- One or two briefings in Albany to Park legislators, senior staff from various agencies and the Governor's office
- NY State Museum in Albany may include a tracking display of the scenarios as part of a renovation of the ADK displays
- Jon Erickson is seeking additional funding for his documentary on CGA

# Thank You

- Use the website: [www.ADKfutures.org](http://www.ADKfutures.org) to stay connected to this effort
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